

## Half year report January – June 2019

**Analyst and Press Conference** Helsinki, August 7, 2019

Welcome!



#### Robit

# Key highlights H1

## - Operating result progressed favourably

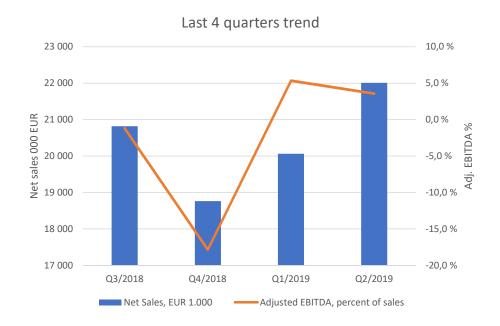
- Efficiency program is progressing and implementation will continue throughout the year
- Profitability (adjusted EBITDA) developed favourably +EUR 1.8 million
- Sales Q2/2019 is at a good level +10 % vs Q1/2019, H1 is at previous year level
- Momentum supported by solid order intake of EUR 46 million during H1
- DTH manufacturing strategy renewed
- Robit will systematically shift onto a growth company track
- New Korean factory up to good speed with record production output





## **Key financials 2019**

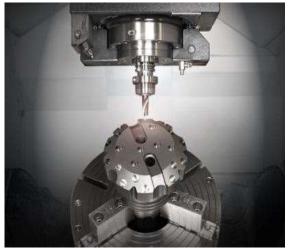
- Good sales trend during last two quarters
- H1/2019 on the level of comparison year
- Q2/2019 looking promising with 10 % growth compared to Q1/2019 and solid order intake
- EBITDA H1/2019 improved EUR 1.8 million
- Senior loans amortized by EUR 10 million
- Cashflow not on a targeted level

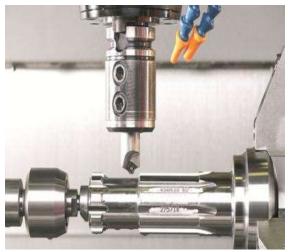




### Halco DTH business renewed

- DTH manufacturing strategy sharpened
  & production reorganized to improve efficiency
  - Robit Sherman production transferred to Perth (AU) factory
  - Production of the Brighouse (UK) unified to Chesterfield (UK) and Perth factories during H2/2019
- Halco stronger as Sales Service and Engineering company
- H1/2019 impairment 1.0 MEUR
- Estimated minimum cost saving of 2 MEUR to be realized 2020

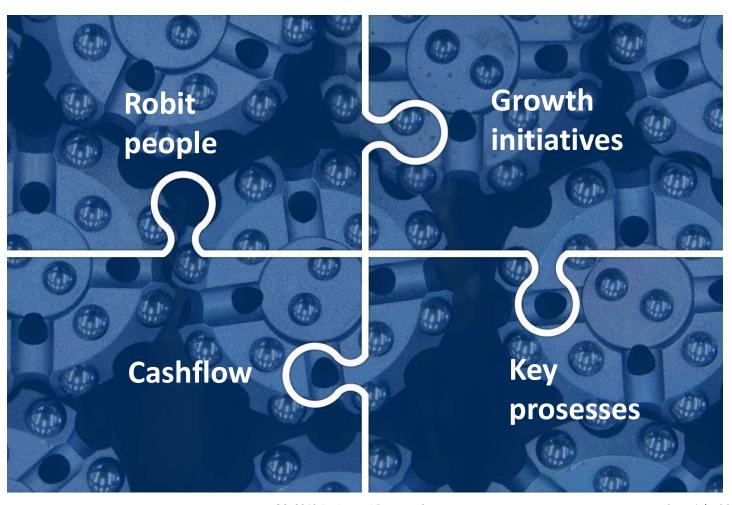




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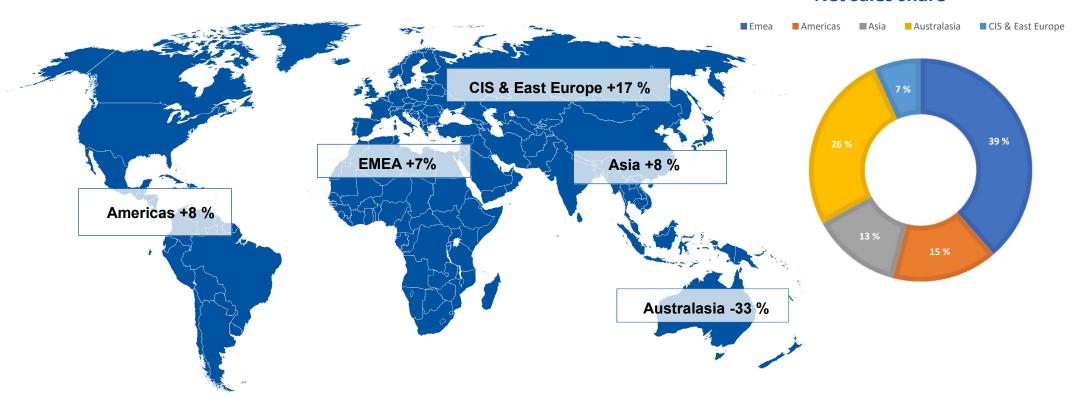
## **Efficiency program priorities**



## Net Sales - Change H1/2019 compared H1/2018)



#### **Net sales share**



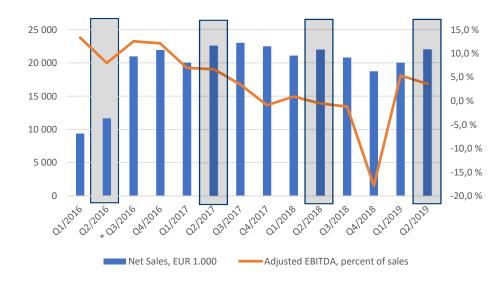


**Financials** 

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### **Income statement**

- H1/2019, clear improvement compared to H2/2018
- Net sales Q2 at the same level as Q2/2018 and 10 % higher than Q1 2019
- Q2/2019 order intake at the same level as net sales EUR 22 million – H1/2019 promising EUR 46 million
- EBITDA improved, but still unsatisfactory
  - Adjusted EBITDA includes EUR 0,2 million of restructuring (personnel) costs
  - Corrective actions informed
- EBIT pressed by impairment of leased premises relating to re-organisation of DTH production (EUR 1,0 million)

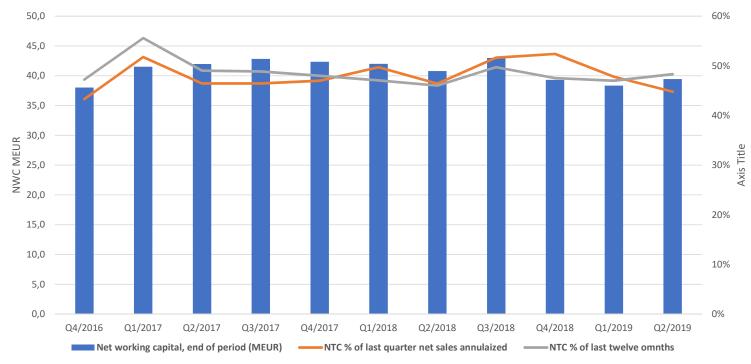


#### **CONSOLIDATED INCOME STATEMENT**

EUR thousand	Q2 /2019	Q2 /2018	H1 /2019	H1 /2018	1-12/2018
Net sales	22 012	21 985	42 078	43 100	82 683
EBITDA	556	-436	1 695	-948	-4 782
Adjusted EBITDA	718	-124	1 856	69	-3 529
EBITA	-1 062	-1 593	-1 640	-3 186	-19 168
Comparable EBITA	-901	-1 280	-1 479	-2 169	-8 405
EBIT (Operating profit)	-2 234	-1 807	-3 025	-3 616	-29 800
Finance income and costs net	-1 044	369	-829	-915	-1 623
Profit before income tax	-3 279	-1 438	-3 854	-4 530	-31 423
Income taxes	96	216	291	160	39
Result for the period	-3 183	-1 222	-3 563	-4 370	-31 384

## Net working capital development





- NWC continues to be at high level 45 %
- Receivables increased from Q1 by 3,2 MEUR due to good sales in May-June, but 4 MEUR lower than comparison quarter
- Inventories did not decrease according to our expectations and efforts to reduce inventories continue
- Program to improve NWC –performance strengthened

### **Cashflow**

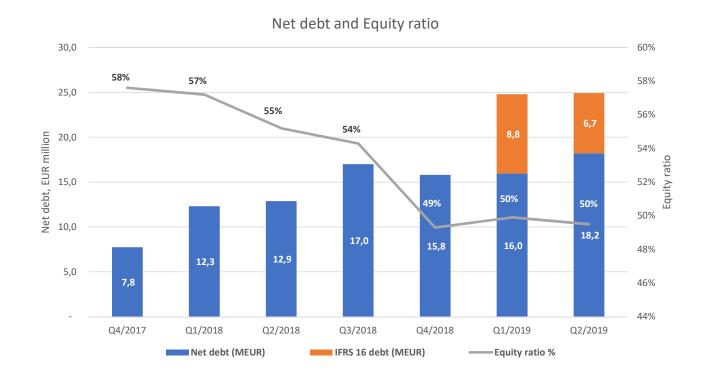
- Still some challenges to create cashflow – low utilization on plants pressed the gross profit and EBITDA
- Good sales performance in May June increased receivables, but will be converted into cashflow during H2/2019
- Investing activities positive due to selling assets related to DTH reorganization – proceeds H1 EUR 1.1 million, but offset mostly by Korean investment remaining payments

#### CONSOLIDATED STATEMENT OF CASH FLOWS

EUR thousand	Q2/2019	Q2/2018	H1/2019	H1/2018	1-12/2018
Net cash inflow (outflow) from operating activities	-1 647	2 472	-2 243	1 069	-2 210
Net cash inflow (outflow) from investing activities	213	-953	256	-4 102	-4 630
Net cash inflow (outflow) from financing activities	-2 352	-3 260	-11 527	-5 538	-7 592
Net increase (+) / decrease (-) in cash and cash equivalents	-3 786	-1 740	-13 514	-8 571	-14 432
Cash and cash equivalents at the beginning of the reporting		35 221	27 470	42 172	42 172
Exchange gains/losses on cash and cash equivalents		105	90	-15	-270
Cash and cash equivalents at end of the reporting period		33 589	14 046	33 589	27 470

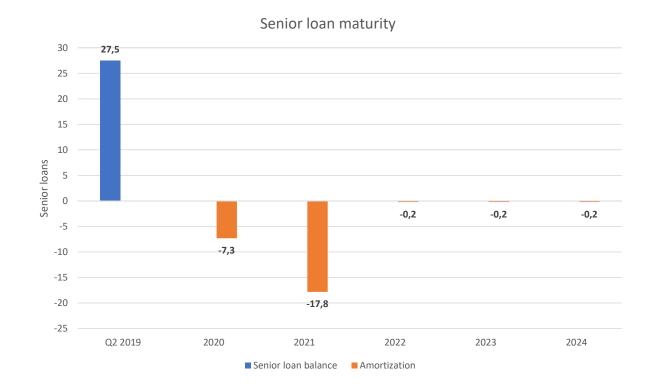
## **Capital structure**

- Net debt still low, but needs improved EBITDA and reduced inventories performance to serve debt
- Net debt increased by the IFRS 16 deployment for leases
- Equity ratio strong (49,5 %)



## **Loan maturity**

- Senior loans at the end of Q2 EUR 27.5 million
- Amortizations in 2020 EUR 7.3 million
- Bullet loan of EUR 17.5 million relate to the acquisition financing in agreed in 2016
- Loan amortization 2021 planned to be re-negotiated





Summary and outlook

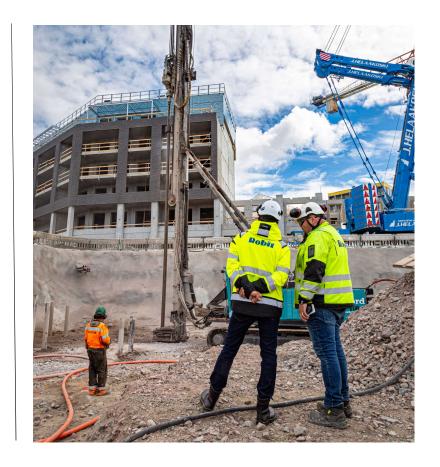


## **Summary and outlook**



- Efficiency program is progressing and implementation will continue throughout the year
- The operating result developed favourably
- Sales and order intake developed globally, providing a good starting position for the latter half of the year
- DTH business production strategy sharpened
- The outlook for Robit's target markets in 2019 is positive

Robit revised the guidance for 2019 on 2 August 2019: According to new guidance EBITA profitability for the year 2019 will be negative and the release of capital tied up in the business will be less than original target.





Q & A

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# Thank you!

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